How do we connect communities towards a shared future?

That is the essential question that inspires our work at Temasek Foundation International.

We invite you to explore the communities that we are connecting and partnering – by looking across, looking within and looking ahead with us.

Let’s begin.
Building Communities in Asia and Beyond


- **S$213m** grants committed
- **435** programmes
- **24** countries and territories

- **43,024** direct participants
- **234,548** peers benefitted from shared learning
- **1,061** attended alumni gatherings

North Asia
- **S$35.7m**
- 56 programmes

South Asia
- **S$26.2m**
- 56 programmes

Southeast Asia
- **S$89.9m**
- 185 programmes

Multi-Country and Others
- **S$61.2m**
- 138 programmes

**2018/2019 AT A GLANCE**

**MAIN ENDOWMENT IN FY 2018/19**

- **S$19.7m** grants committed
- **41** programmes
- **5,825** target participants
- **96** attended 6 alumni gatherings

**STEP* ENDOWMENT IN FY 2018/19**

- **S$3m** grants committed
- **12** programmes
- **601** youth participants
- **12** attended 1 alumni gathering

* The STEP endowment supports programmes for youths in Asia to build bridges of friendship, goodwill and understanding.

Our Grant-Making Principles

Temasek Foundation International has reached out to thousands of participants across Asia. Our programmes bring together different elements – leadership, commitment and resources from our host communities, expertise from various institutions and grants from Temasek Foundation International. Collectively, we develop human and social capital in Asia and beyond.

**Ownership**

Leaders of host communities own the planning and implementation of programmes.

**Partnerships**
We work with host communities and content partners to:
- co-define needs
- co-develop and co-implement programmes
- co-fund and co-support the programmes

**Outcomes**
Programmes are outcomes-focused with a multiplier effect: leaders and participants share what they have learnt with peers to sustain the improvements in their communities.
Letter from Our Chairman

Imagine stronger people-to-people connections and greater cooperation among countries in the region. Imagine communities learning from one another and working together in win-win partnerships. These are the possibilities that inspire Temasek Foundation International’s work in Asia and beyond.

We reflected on how the past year has opened these possibilities. What we arrived at are three themes – they describe the ways in which the programmes that we support help to build up communities:

1. Communities can LOOK AHEAD with confidence as they get equipped with skills that help them to be future-ready.
2. Communities can LOOK WITHIN themselves and build deeper relationships and capabilities to empower their lives.
3. Communities can LOOK ACROSS from their own, connect with others that are different and form solid friendships and institutions.

Widening networks for journalists in Asia
We welcomed our 10th batch of journalists from the region in July 2018 for the Asia Journalism Fellowship. Since 2009, this flagship programme has been a key platform for 158 fellows from 20 countries and territories to stay connected and work together on news features across borders. Among the alumni are award-winning journalists who continue to make their mark in their coverage of socio-economics, community and environmental issues. More on page 20.

Sharing experiences in health care with one another
Since 2015, we have been hosting the Healthcare Executives in Asia Leadership (HEAL) Programme. It gathers leaders from the region to exchange experiences in health management, governance and their challenges. The HEAL Programme also keeps them up to date on the latest developments in the sector. In 2019, the HEAL Programme focused on nursing leadership and health care innovation. More on page 13.

Staying connected with leaders across the region
In the programmes that we support, our host communities lead the way. By doing so, they are empowered to maximise the outcomes and make them sustainable. Thus, it is important for us to continually engage with the leaders of these host communities and the alumni of our programmes. In the past year, we met with over 100 leaders and youth alumni in five cities. We will continue to build on these strong relationships. More on page 28.

WHY 2018/2019 HAS BEEN SIGNIFICANT FOR US
At 11 years old, Temasek Foundation International supported the highest number of programmes ever in a single year.

- S$22.7 million in grants
- S$19.7 million for 41 programmes under our main endowment
- S$3 million for 12 programmes under our STEP endowment for youths
Future-ready skills for all

To prepare communities for Industry 4.0 and the digital disruption sweeping across all sectors of society, we have supported many programmes centred on innovation in the past year. These include the Data Management and Analytics for Policy Development and Public Administration Programme in Bangladesh; the Innovation and Creativity in Education Programme in China for primary and secondary schools in Suzhou Industrial Park; and the Financial Technology Education Programme in Indonesia.

In the Philippines, participants from a food safety programme created mobile and web-based apps to help micro, small and medium enterprises identify microbiological hazards based on raw materials.

Young people are our future. The STEP endowment has been critical in enabling us to support programmes that empower youths in Asia to build bridges of friendship, goodwill and understanding. In the past year, we hosted many STEP programmes. For example, the STEP Aviation Forum that took place in February 2018 saw up to 50 students (from Cambodia, China, Indonesia, Malaysia, Philippines, Thailand, Viet Nam and the host country, Singapore) sharing their passion for the industry and bonding over drone-building.

More about our youths on page 21.

Forward-looking philanthropy

In the year ahead, we anticipate a greater consolidation of efforts and will work towards better synergy with the family of foundations under Temasek. This will mean exploring new programme models across foundations so as to maximise our collective impact in the community.

We remain steadfast in our mission entrusted by Temasek and Temasek Trust, whose support has been our constant encouragement. I am ever grateful to my fellow Board Directors for their insights that have inspired, driven and shaped our journey. I also thank the many partner institutions, programme leaders and participants who have committed their strengths, time and resources to bring our shared ideas to fruition. As long as we can imagine a shared future in Asia and beyond, we can and must build it together.

Mr Goh Geok Khim, Chairman
MARCH 2019
Board of Directors

SINGAPORE
Mr Goh Geok Khim
Chairman
Executive Chairman
G.K. Goh Holdings

SINGAPORE
Ms Jennie Chua
Deputy Chairman
Chairman,
Vanguard Healthcare Pte Ltd

SINGAPORE
Mr Khoo Boon Hui
Board Director
Senior Fellow,
Home Team Academy, Singapore

SINGAPORE
Mr Tony Tan Caktiong
Board Director
Chairman,
Jollibee Foods Corporation

INDONESIA
Tan Sri Faizah Mohd Tahir
Board Director
Independent Non-Executive Chairman,
Amway (Malaysia) Holdings Berhad

SINGAPORE
Mr Goh Yong Siang
Board Director
Chairman,
Stratagem Group Pte Ltd

SINGAPORE
Mr Benedict Cheong
Board Director & Chief Executive

INDONESIA
Ms Ira Puspadewi
Programme Advisor
President Director,
ASDP Indonesia Ferry Corp.
Building People in Health Care

Health care is fundamental to the economic and social growth of any community. We support the development of health care capabilities across communities through these areas.

Health Care Management

Good leadership drives quality patient care. We support programmes that empower people to lead hospitals and public health care systems effectively.

Nursing Management

Nurses are at the forefront of patient care. Our programmes develop their managerial, pedagogical and clinical skills to keep pace with the ever-evolving society.

Public Health Management

Public health programmes promote healthy communities in two ways: by raising awareness of good practices and enhancing public health management.
"We learnt a lot about emergency obstetrics care, which is helpful in our day-to-day practice. For example, acquiring skills in the delivery of shoulder dystocia came in handy within a month of the training. Certainly, the other skills that we picked up in the programme will be of immense help in our new Obstetrics High Dependency Unit, which is almost ready."

Dr. Jyoti Chauhan
Senior Gynaecologist, District Hospital Sagar, India

"Humanistic care towards patients is becoming increasingly important, and patient safety is one of our priorities. We have to stay updated on the latest standards in these areas. I’m very grateful to SingHealth and Temasek Foundation International for providing nurses a platform to share our views on these issues. We have gained a lot."

Liu Changlin
Head Nurse, The Second People’s Hospital of Yibin City, Sichuan, China

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Building People in Education

Education opens doors to knowledge and skills and helps communities to grow. Here are the ways in which we support educators and innovative education that can nurture students for the future economy.

Technical and Vocational Education and Training (TVET)

TVET builds a dynamic workforce that meets industry needs and contributes to economic growth. Our TVET programmes help to enhance pedagogy, curriculum, knowledge and skills towards innovation.

Science, Technology, Engineering and Mathematics (STEM)

STEM education trains students to solve real-life issues with an inter-disciplinary and applied approach. Our participants are educators and officials who are trained to plan and implement STEM curricula.

Educational Leadership

We support networks of schools in enhancing educators’ skills and the quality of education. Our participants are trained in specific skills based on the needs of the region.

2018/2019 AT A GLANCE

$4.4 million in grants

8 programmes

1,505 participants

Connected Global Communities
Highlights of 2018/2019

"STEM is important in everyday life. For example, when we want to build a house, we need to know engineering to address safety issues, and chemistry to know the kind of materials we want. Everything is inter-connected, and STEM education offers students an inter-disciplinary worldview.

STEM also imparts soft skills, so it's not just for educational purposes – it's also meant to uplift communities as well."

Dr Hafizah binte Abdul Halim Yin
Lecturer, Universitas Malaysia Sarawak

LOOKING AHEAD

Preparing Asia’s Young for the Fourth Industrial Revolution

STEM (Science, Technology, Engineering and Mathematics) for University Educators in Asia

STEM education trains students to solve real-life issues with an inter-disciplinary and applied approach, equipping them with science, technology, engineering and mathematics skills to thrive in a modern, knowledge-centric society.

Yet STEM education is most effective when combined with soft skills such as empathy, resilience and curiosity, which can help the young to confront an increasingly complex world.

To enable STEM education in universities in Asia, Temasek Foundation International is supporting a programme for 420 educators from ASEAN universities. They will explore innovative pedagogies in the teaching, curriculum design and research management of STEM.

LOOKING WITHIN

Shaping Teachers into Leaders in the Philippines

Education Programme for Islamic Schools in Philippines

The Markaz Osshabab Al-Muslim Fil-Filibin Foundation runs a number of schools under its extensive network across the Philippines. In a collaboration between Irsyad Trust Limited and Temasek Foundation International, 210 teachers from 20 Markaz Osshabab schools in Marawi and Manila will undergo training in language and instructional mastery and enhanced leadership skills.

Under language mastery, the teachers will participate in intensive English training and be assessed by Cambridge English. In the instructional mastery component, they will gain skills in contemporary strategies and explore new technologies for the classroom. To enhance leadership, the teachers will be equipped with organisational development and coaching skills and take part in an internship in Singapore.

The project has the potential to impact 20,000 students, who can receive quality education through the teachers’ improved leadership skills and methodologies.

“STEM is important in everyday life. For example, when we want to build a house, we need to know engineering to address safety issues, and chemistry to know the kind of materials we want. Everything is inter-connected, and STEM education offers students an inter-disciplinary worldview.

STEM also imparts soft skills, so it's not just for educational purposes – it's also meant to uplift communities as well.”

Dr Hafizah binte Abdul Halim Yin
Lecturer, Universitas Malaysia Sarawak

"The activities from the programme are fun and effective. They consist of micro-teaching, role-play, dramatisation and more. The training does not merely focus on teaching language skills to us – it equips us with the tools to execute them properly to our students as well. I was also able to identify the areas that I can improve on. Learning never stops because life never stops teaching! By applying the lessons from this training, I’ll be able to boost my students’ confidence in using the English language – particularly by enhancing their vocabulary, familiarising them with the right grammar and inculcating self-discipline in them."

Sittie Nihaya S. Radia
Teacher, Asia Academic Integrated School, Inc., Pasig City, Philippines

OTHER PROGRAMMES SUPPORTED IN 2018/19

Technical and Vocational Education and Training (TVET):
- TVET Programme for National Trainer and Assessor Academies in India
- TVET in Design Thinking Programme in the Philippines
- Design Thinking for Urban Design in Universities Programme in Thailand

Specialised Topics in Education:
- Innovation and Creativity Education Programme in Suzhou Industrial Park, China
- Financial Technology Education Programme in Indonesia
Building Bridges Between Peoples

The region comprises communities of diverse languages and cultures. We support programmes towards greater understanding, networking and friendships among different peoples.

Student Leaders Exchange

Young leaders from universities, polytechnics and technical institutes in Asia get to develop connections and participate in cross-border community projects through the Leadership Enrichment and Regional Networking (LEaRN) and Specialists’ Community Action and Leadership Exchange (SCALE) programmes. Youths from our STEP programmes come together to learn through common interests in arts, geopolitics, science, sports and environment.

Leaders Network

We sustain deep connections with leaders from the region through our annual leadership platform, which encourages networking and discussions on the public sector in Asia.

Asia Journalism Fellowship

An annual platform for mid-career journalists from the region to engage in professional and cultural exchange through workshops, discussions and dialogues.
"The Asia Journalism Fellowship is a great opportunity for journalists to get a break from the daily news cycle, take a step back and look at the big picture. The participants are from around the world, so I get to learn about the diversity of media, such as how governments in different countries manage the flow of information.

Also, my research topic is on the state's role in maintaining inter-racial and inter-religious harmony, and Singapore offers a good case study."

Zahrah Imtiaz
South Asia Correspondent, Asian Agribiz, Sri Lanka

"At the STEP Southeast Asia Youth Sports Leaders Camp, it’s the teamwork that gave me the best memories. Experiencing teamwork with so many different nationalities is a very refreshing experience for archers like me – this is because archery can be a very individual sport despite having a team to train with.

The most important value I learnt at the camp is respect. It leads to understanding, so everyone can work together. My English isn’t good, but the friends that I’ve made at the camp respect and try to understand me. I managed to pick up some new English terms too!"

Diananda Choirunisa
Recurve Archer, Universitas Airlangga, Indonesia

"At STEM Alive!, we present our projects that are designed to solve real problems. With so much technology today, we will gradually be released from certain tasks and have more time to think about what it is to be human. So, the ‘alive’ part in STEM Alive! is something that humanity can really focus on – that is, what it means for humans to be alive in an increasingly STEM world.

The other great thing about STEM Alive! is getting the exposure from people of different countries. It makes me look at problems beyond the Singapore context. We get to talk about our similarities and differences and broaden our minds."

Joshua Wee
Student, Ngee Ann Polytechnic, Singapore

OTHER PROGRAMMES SUPPORTED IN 2018/19

Student Leaders Exchange:
- Leadership Enrichment and Regional Networking (LeaRN) Programme
- Specialists’ Community Action and Leadership Exchange (SCALE) Programme

Leaders Network:
- Asia Leaders Connect 2018
Building Institutions of Excellence

As hubs of economic development and growth, cities need to be planned and governed well. Public sector capabilities are also critical in the economic development journey of any community. We support programmes that promote sustainable economic and urban development and strengthen public administration.

Public Administration

Public institutions lead the efforts in economic, social and cultural development in a community. Our programmes enable policy leaders and public service officials to strengthen their policy making and implementation work for their communities.

Urban Management

Cities are thriving hubs of economic and social development. Our programmes promote learning and understanding among policy-makers and city-planners on creating sustainable and liveable cities.
Highlights of 2018/2019

"At the Public Administration Programme, I learnt how the Singapore government gets feedback efficiently from people through technology. For example, the OneService app interacts with citizens through a friendly interface and encourages a community spirit. The ideas and practice of smart government, smart businesses and smart citizens were introduced in the programme through inspiring presentations.

I am now mobilising my staff to develop an equally friendly and effective Ombudsman-type app. Also important is knowledge management, so I’ve introduced an information-sharing platform via our office network."

Ruppin Therawong
Director, Information Technology and Communication Bureau, Office of the Ombudsman, Thailand

LOOKING WITHIN
Strengthening Governance in Thailand
Public Administration Programme in Thailand

The King Prajadhipok’s Institute (KPI) is a leading academic organisation that aims to develop democracy and good governance in Thailand. This is done through academic research, training, collaboration work and more.

In partnership with KPI and the Nanyang Centre for Public Administration, Temasek Foundation International began supporting its first public administration programme in Thailand in 2018 to enhance governance.

The public administration programme involves 96 Thai public officials, who will exchange knowledge in leadership, urban planning, public policy and administration with their Singapore counterparts. The officials will learn new concepts, examine best practices and explore improvements to governance, alongside economic and political developments.

LOOKING WITHIN
Enhancing Water Security in India
Urban Management (Water Recycling and Reuse) Programme in India

Three years ago, Temasek Foundation International formed a partnership with the National Institution for Transforming India (NITI Aayog) to build up India’s capabilities in the areas of urban management.

The second partnership initiated in 2018 focuses on water management. Through workshops and discussions, 100 policy leaders across eight states and union territories in India will engage with advisors from Singapore on non-revenue water management, used water treatment technology and the design of water recycling facilities.

The officials from various states in India will explore new ideas in recycling and reuse of water and develop model project documents for implementation.

"Water is an issue to be reckoned with. In India, Prime Minister Modi has prioritised it across all states. While water is an issue of survival for Singapore, it is a different issue for India.

For us, we want to manage water well so that we can better meet the needs of our population. With the right efforts, we can strengthen our management of water for future generations."

Sanjayu Kumar Singh
Director, NITI Aayog, India

OTHER PROGRAMMES SUPPORTED IN 2018/19

Public Administration:
- ASEAN Financial Regulators’ Executive Programme
- Public Administration Programme in Bangladesh
- Public Administration (Public Service Framework) Programme in Bhutan
- Public Administration (Info-Comm Technology) Programme in Cambodia
- Public Administration (Innovation and Governance) Programme in Indonesia
- Public Administration (Strategic Planning and Change) Programme in Indonesia
- Public Administration (Trade and Negotiation) Programme in the Philippines
- Public Administration (Trade and Negotiation) Programme in Sri Lanka
- Temasek Foundation International Governance and Public Administration Programme
- Temasek Foundation International Leaders in Urban Governance Programme

Urban Management:
- Temasek Foundation International Leaders in Urban Governance Programme
Rebuilding Lives and Livelihoods

Where natural disasters have occurred, communities often need a long period of recovery from the extensive damage to infrastructure and disruption to their lives. We are supporting these affected communities through preventive and post-disaster recovery measures.

Restoring Lands Affected by Fires

In the traditional method of burning land for planting, the toxic haze from fires can cause much damage to the environment, economy and people’s health. This can be prevented with fire-free alternatives in agricultural farming.

The Center for International Forestry Research (CIFOR) and Commonwealth Scientific and Industrial Research Organisation (CSIRO) are building capabilities in such fire-free alternatives – which Temasek Foundation International is supporting. For example, their projects enable local farmers to tap new knowledge, technology and resources, and develop models for community-based fire prevention and peatlands restoration practices.

“One community wanted to try producing hybrid coconuts; another wanted to try creating a fish pond to improve their livelihoods. Why not? We want to demonstrate that there are ways to prepare the land without burning, and the possibility of other income sources.

We also prioritise Participatory Action Research. This involves the community in research, and we immediately implement ideas to understand the effects. Involving the community is important as they gain the knowledge firsthand. This is a more sustainable way of improving the community’s capacity.”

Dr Herry Purnomo
Scientist, CIFOR, Indonesia

Supporting Communities in Need

In the past year, Temasek Foundation International also supported these communities affected by natural disasters and environmental conditions:

- **August 2018:** Delivered 1,000 water filter kits to communities affected by flooding in Attapeu Province, Lao PDR
- **October 2018:** Delivered 1,300 water filter kits to communities affected by the earthquake and tsunami that struck Palu, Sulawesi, Indonesia
- **January 2019:** Delivered 9,090 face masks and 550 ventilators to public officials and health workers in Thailand involved in assisting the community to cope with air pollution

“We are grateful to Temasek Foundation International for the provision of face masks and ventilators to the people of Thailand during the air pollution crisis. Together as a global community, we can do more at all levels – from the national to the institutional and individual. Our shared dream of creating peaceful and safe communities isn’t limited to one nation but to the region. Our collective efforts can strengthen regional capabilities in disaster and emergency management towards a sustainable, collaborative future.”

Dr Atchariya Pangma
Secretary-General, National Institute for Emergency Medicine, Thailand

S$0.7 million in grants
1 programme
315 participants
Staying Connected

To date, over 43,000 people have participated in programmes supported by Temasek Foundation International.

Over the years, we sustain the networks formed among participants by engaging them through social media and gatherings in cities across Asia.

We also keep in touch with the leaders from our partner organisations, who play an important role in ensuring the success of our programmes and partnerships. Through their leadership and support, they pave the way for programmes to achieve positive impact in the communities.

In the past year, Temasek Foundation International refreshed our connections with leaders and alumni in Bangladesh, Mongolia, Philippines, Singapore and Thailand.

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Our List of Partners

<table>
<thead>
<tr>
<th>8 participants</th>
<th>26 youth participants</th>
<th>17 participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dhaka, Bangladesh</td>
<td>Singapore</td>
<td>Ulaanbaatar, Mongolia</td>
</tr>
<tr>
<td>24 participants</td>
<td>9 participants</td>
<td>24 youth participants</td>
</tr>
<tr>
<td>Bangkok, Thailand</td>
<td>Manila, Philippines</td>
<td>Bangkok, Thailand</td>
</tr>
</tbody>
</table>

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Building People: Health Care

NURSING MANAGEMENT

Temasek Foundation International – Ngee Ann Polytechnic (School of Health Sciences) Nursing Programme in Jiangsu Province, China

Main Partners:
• Jiangsu Provincial Commission of Health and Family Planning, China
• Ngee Ann Polytechnic, Singapore

HEALTH CARE MANAGEMENT

Temasek Foundation International - Singapore Health Services Pte Ltd Health Care Programme in Madhya Pradesh, India

Main Partners:
• Ministry of Health, National Health Mission Madhya Pradesh
• Singapore Health Services
• Tata Trusts

Implementing Partners:
• District Hospital Barwani
• District Hospital Bhind
• District Hospital Bhopal
• District Hospital Damoh
• District Hospital Mandsaur
• District Hospital Ratlam
• District Hospital Sagar
• District Hospital Satna
• District Hospital Shahdol
• District Hospital Ujjain
• Elgin Hospital Jabalpur
• Goji Roja Medical College
• Gandhi Medical College
• MGM Medical College Indore
• MYH Hospital Indore
• NSCB Medical College Jabalpur
• Shyam Shah Medical College Rewa

Temasek Foundation International – Singapore Health Services Pte Ltd Quality and Patient Safety Management Programme in Myanmar

Main Partners:
• Ministry of Health and Sports Myanmar
• Singapore Health Services

Implementing Partners:
• Aung San TB Hospital
• Central Women’s Hospital, Yangon
• East Yangon General Hospital
• Hsaing Thar Ya General Hospital
• Insein General Hospital
• Mandalay General Hospital
• Mental Health Hospital, Yangon
• Mingalarwon Specialist Hospital
• National Rehabilitation Hospital
• Nay Pyi Taw General Hospital
• New Yangon General Hospital
• North Okkalapa General and Teaching Hospital
• Otorhinolaryngology Head & Neck Surgery Specialist Hospital
• South Okkalapa Women & Children Hospital
• Thakato Specialist Hospital
• Thanyin General Hospital
• Thingyan General Hospital
• Wabargi Specialist Hospital
• West Yangon General Hospital
• Yangon Children’s Hospital
• Yangon Eye Hospital
• Yangon General Hospital
• Yangon Specialty Hospital
• Yangon Worker’s Hospital
• Yankin Children’s Hospital

PUBLIC HEALTH CARE

Temasek Foundation International – Nanyang Polytechnic International Public Health Programme in Indonesia

Main Partners:
• Nanyang Polytechnic International
• Ministry of Health, Indonesia

Implementing Partners:
• Banjung City Health Office West Java Province
• Batam Health Training Centre
• Cikarang Health Training Centre
• Cilandak Health Centre, DKI Jakarta Province
• Ciloto Centre for Health Training
• Citarum Health Centre West Java Province
• City Health Service in Surabaya Province, East Java
• DKI Jakarta Health Office
• Jakarta Health Training Centre
• Makassar Health Training Centre
• Senarang Health Training Centre
• Semarang City Health Office in Central Java Province

Temasek Foundation International – Nanyang Polytechnic International Public Health Programme in Thailand

Main Partners:
• Nanyang Polytechnic International
• Ministry of Public Health, Thailand

Implementing Partners:
• Ban Khlong District, Phitsanulok
• Boromarajonani Colleges of Nursing Colleges
• Chonburi Hospital
• Health Promoting Hospital, Ladbudakkho, Nakorn Ratchasima
• Khon Kaen Hospital
• Nong-Trach Health Promotion Sub District Hospital
• Prasatmahabodhi Psychiatric Hospital
• Ratchaburi Hospital
• Saraburi Hospital
• Savanpracharak Hospital

• Sirindhorn College of Public Health
• Sinhavichitr District Health Promotion Hospital
• Sub District Health Promotion Hospital, Kho Phra Ngam, Lopburi
• Sub District Health Promotion Hospital, Na Yao, Suphanburi
• Sub District Health Promotion Hospital, Sanam Chai, Songkhla
• Trang Hospital
• Yala Hospital

HEALTH CARE

Temasek Foundation International – Tan Tock Seng Hospital Health Care Programme in Lao PDR

Main Partners:
• Tan Tock Seng Hospital, Singapore
• Ministry of Health, Laos

Implementing Partners:
• Mattiphab Hospital, Vientiane
• Mphants Hospital
• Sathathirth Hospital

Temasek Foundation International Healthcare Executives in Asia Leadership (HEAL) Programme 2019 in Nursing Leadership

Main Partner:
• Singapore Health Services

Implementing Partners (Australia):
• Australian College of Nursing
• Australian Nursing & Midwifery Accreditation Council
• Juniper Geriawooden – Kununurra
• Royal Flying Doctor Service Central Operations
• Western Australia Country Health Service: Merredin Health Service

Implementing Partners (Bhutan):
• Jigme Dorji Wangchuck National Referral Hospital
• Khesar Gyappo University of Medical Sciences of Bhutan
Building People: Health Care

Implementing Partners (Cambodia):
- Calmette Hospital
- Kossamak Hospital

Implementing Partners (China):
- 2nd People’s Hospital of Yibin
- A Rongqi People’s hospital
- Chinese PLA General Hospital
- Heilongjiang Province Hospital
- Minzhouri People’s Hospital
- N'Djiang People’s Hospital
- Tofe Hospital

Implementing Partner (Chinese Taipei):
- Taiwan Nurses Association

Implementing Partner (India):
- Asian Institute Of Nursing Education, Guwahati, Assam

Implementing Partners (Indonesia):
- Universitas Aisyiyah Yogyakarta
- Universitas Muhammadiah Yogyakarta/AIPNEMA

Implementing Partner (Malaysia):
- Malaysian Nursing Board

Implementing Partners (Myanmar):
- Defence Services Orthopaedics Hospital
- Mandalay General Hospital
- University of Nursing, Mandalay
- University of Nursing, Yangon
- Yangon General Hospital

Implementing Partners (Nepal):
- Bir Hospital
- Chitwan Medical College, School of Nursing
- Gandaki Medical College
- Khairahani Municipality Chitwan
- Tribhuvan University Teaching Hospital
- Western Regional Hospital

Implementing Partner (Philippines):
- Philippine Nurses Association, Inc.
- Samdech Techo Volunteer Youth Doctor Association, Department of National Authorities of AIDS
- Samdech Techo Volunteer Youth Doctor Association, Documentation office MOH
- Samdech Techo Volunteer Youth Doctor Association, National Pediatric Hospital
- Samdech Techo Volunteer Youth Doctor Association, Preah Kossamak Hospital
- Secretary Office Techo Volunteer Youth Doctor Association, Research & Planning Office, University of Health Science
- University of Health Sciences

Implementing Partners (Indonesia):
- Adam Malik General Hospital
- Dr. Hossan Sadikin General Hospital
- Hasanuddin University Hospital
- Ministry of Health
- Rumah Sakit Umum Prasasti Dr. Mohammad Hoesin, Palembang
- Rumah Sakit Umum Provinsi Dr. Wahidin Sudirohusodo, Makassar
- Rumah Sakit Mata Cicendo
- Universitas Sumatera Utara
- Widy Mandala Catholic University

Implementing Partner (Brunei):
- National Institute of Trauma & Orthopedic (NITOR)

Implementing Partners (Pakistan):
- College of Public Health University of the Philippines
- Dept of Medicine, University of the Philippines, Philippine General Hospital
- Doctor of Public Health (DrPH) Program Committee and Department of Health Policy and Administration
- National Kidney & Transplant Institute

Implementing Partners (Philippines):
- Agency for Science Technology and Research
- Enterprise Singapore
- Health Promotion Board
- Hougang FMC
- Institute of Mental Health
- Jurong Hospital
- KK Hospital
- Kao Tock Puat Hospital
- Nanyang Polytechnic
- Philips ASEAN Pacific
- Singapore Bio Design
- Singapore Health Services
- St Luke’s Elder Care
- Soong Clinic and Surgery
- Singapore General Hospital
- Tan Tock Seng Hospital
Building People: Health Care

Implementing Partners (Sri Lanka):
- College of Surgeons of Sri Lanka
- National Hospital of Sri Lanka, Colombo
- University of Peradeniya

Implementing Partners (Thailand):
- Chaiyaphum Province Health Office, Chaiyaphum Hospital
- Buronsonrodura Infectious Diseases Institute, Faculty of Medicine, Siriraj Hospital, Mahidol University
- Health System Research Institute
- Institute of Dermatology, Ministry of Public Health
- Kalasin Province, Ministry of Public Health
- Central Chest Institution of Thailand
- Office of Permanent Secretary, Ministry of Public Health

Implementing Partners (Viet Nam):
- National ENT Hospital
- Tu Du Hospital
- Viet Nam National Children’s Hospital
- Yen Bai General Hospital

Building People: Education

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

Temasek Foundation International - Singapore Polytechnic Technical and Vocational Education and Training (TVET) Programme for National Trainer and Assessor Academies in India

Main Partners:
- Ministry of Skill Development and Entrepreneurship India
- Singapore Polytechnic

Implementing Partner:
- National Skill Development Corporation

Temasek Foundation International - ITE Education Services Pte Ltd Technical and Vocational Education and Training (TVET) Programme in the Philippines

Main Partners:
- Technical Education and Skills Development Authority, Philippines
- ITE Education Services Singapore

Implementing Partner:
- National Skill Development Corporation

UNIVERSITY LEADERSHIP

Temasek Foundation International - National University of Singapore (Faculty of Science) Science, Technology, Engineering and Mathematics (STEM) Programme for University Educators in ASEAN

Main Partner:
- Faculty of Science, National University of Singapore

Implementing Partner (Brunei Darussalam):
- Universiti Brunei Darussalam

Implementing Partner (Cambodia):
- Royal University of Phnom Penh

Implementing Partners (Indonesia):
- Andalas University
- Institut Teknologi Bandung
- Universitas Indonesia

Implementing Partner (Lao PDR):
- National University of Laos

Implementing Partner (Malaysia):
- International Islamic University Malaysia
- Perdana University
- UCSI University Malaysia
- Universiti Malaysia Sabah
- Universiti Malaysia Sarawak
- Universiti Sains Malaysia
- Universiti Teknologi Malaysia
- University of Malaya

Implementing Partner (Myanmar):
- University of Yangon

Implementing Partners (Philippines):
- Ateneo de Manila University
- University of Santo Tomas
- University of the Philippines, Diliman
- University of the Philippines, Manila
Building People: Education

Implementing Partners (Singapore):
- Nanyang Technological University
- Science Centre Singapore
- Singapore Institute of Technology
- Singapore University of Technology and Design

Implementing Partners (Thailand):
- Chiang Mai University
- Chulalongkorn University
- Koseia University
- King Mongkut’s University of Technology North Bangkok
- Mahidol University
- Prince of Songkla University

Implementing Partners (Viet Nam):
- Hanoi University of Science and Technology
- Vietnam National University, Hanoi-University of Science
- Vietnam National University, Ho Chi Minh City-University of Science
- Vinh University

EDUCATIONAL LEADERSHIP (SCHOOLS)

Temasek Foundation International - NIE International Pte Ltd Innovation and Creativity Education Programme in Suzhou Industrial Park, China

Main Partners:
- Suzhou Industrial Park Administrative Committee (SIPAC), China
- National Institute of Education, Nanyang Technological University

Implementing Partners:
- Chefang Experimental Primary School
- Dangshahu School of Suzhou Industrial Park
- Dushu Lake School
- Fangzhai Primary School
- Hanlin Primary School
- Jingcheng School
- Ji’ni Lake School
- Kuatang Experimental Primary School
- Lianhua School
- Lowfeng Experimental Primary School
- Lowfeng School
- No.1 Middle School
- No.3 Experimental Primary School Of Suzhou Industrial Park
- No.8 Middle School
- Qingjian Lake School
- Renan School
- Suzhou Industrial Park No.10 Middle School
- Suzhou Industrial Park No 2 Experimental Primary School
- Suzhou Industrial Park Shenghu Experimental Primary School
- Suzhou Industrial Park Xincheng Garden Primary School
- Suzhou Industrial Park Xingcheng School
- Suzhou Industrial Park Xinghai Experimental Primary School
- Suzhou Industrial Park Xinghai Primary School
- Suzhou Industrial Park Xinghu Primary School
- Suzhou Industrial Park Xingjiang School
- Suzhou Industrial Park Xinyang School
- Suzhou Industrial Park Xinxing Experimental Primary School
- Suzhou Industrial Park Xingzhai Primary School
- Suzhou Industrial Park Xingzhai Primary School
- Suzhou Industrial Park Wencui Primary School
- Suzhou Industrial Park Xinhuang Experimental Primary School
- Suzhou Industrial Park Xinhuang Experimental Primary School
- Xingtang School
- Xinggang School
- Xinghui Kindergarten
- Xinghui School
- Xingguo School
- Xinghe School
- Xingyi Primary School
- Xinxi School

Temasek Foundation International - Singapore University of Technology and Design Innovation and Creativity Education Programme in Suzhou Industrial Park, China

Main Partners:
- Suzhou Industrial Park Administrative Committee (SIPAC), China
- Singapore University of Technology and Design

Implementing Partners:
- Soochow University High School
- Suzhou Industrial Park Industrial Technical School (Technical School)
- Suzhou Industrial Park No 2 Senior High School
- Suzhou Industrial Park Teacher Development Centre
- Suzhou Industrial Park Youth & Children Centre
- Xi’an Jiaotong University Suzhou Affiliated Middle School
- Xinghai Experimental Middle School

Temasek Foundation International - Ngee Ann Polytechnic Financial Technology Education Programme in Indonesia

Main Partners:
- Ministry of Research, Technology and Higher Education, Indonesia
- Ngee Ann Polytechnic

Implementing Partners:
- Institut Teknologi Bandung
- Padjadjaran University
- Politeknik Negeri Jakarta
- Universitas Airlangga
- Universitas Indonesia
- Universitas Pendidikan Indonesia

Implementing Partner:
- Asia Academic School Inc.

Temasek Foundation International - Irsyad Trust Singapore Education Programme for Islamic Schools in the Philippines

Main Partners:
- Markaz Oshhabab Al-Muslim Fil-Philipines Foundation, Philippines
- Irsyad Trust, Singapore

Implementing Partner:
- Asia Academic School Inc.
Building Bridges Between Peoples

STUDENT LEADERS EXCHANGE

Temasek Foundation International STEP Brain Camp 2019
Main Partner:
• National University of Singapore, Yong Loo Lin School of Medicine, Department of Physiology
Temasek Foundation International STEP Sociovation Forum 2019
Main Partner:
• Singapore University of Social Sciences
Temasek Foundation International STEP Southeast Asia Youth Sports Leaders Camp 2019
Main Partner:
• National University of Singapore

Temasek Foundation International STEP Technology Camp 2018
Main Partner:
• National University of Singapore, Faculty of Engineering, Department of Electrical & Computer Engineering
Temasek Foundation International STEP Youth Technology and Society Forum 2018
Main Partner:
• National University of Singapore

Youth Ecosperity Dialogue 2018
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)
Temasek Foundation International STEP Aviation Forum 2019
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)

Temasek Foundation International STEP Brain Camp 2019
Main Partner:
• National University of Singapore, Yong Loo Lin School of Medicine, Department of Physiology
Temasek Foundation International STEP Sociovation Forum 2019
Main Partner:
• Singapore University of Social Sciences
Temasek Foundation International STEP Southeast Asia Youth Sports Leaders Camp 2019
Main Partner:
• National University of Singapore

Temasek Foundation International STEP Technology Camp 2018
Main Partner:
• National University of Singapore, Faculty of Engineering, Department of Electrical & Computer Engineering
Temasek Foundation International STEP Youth Technology and Society Forum 2018
Main Partner:
• National University of Singapore

Youth Ecosperity Dialogue 2018
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)
Temasek Foundation International STEP Aviation Forum 2019
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)

Temasek Foundation International Leadership Enrichment and Regional Networking (LEaRN) Programme 2019 @ Nanyang Technological University
Main Partner:
• Nanyang Technological University
Implementing Partner (Brunei Darussalam):
• University of Brunei Darussalam
Implementing Partners (Cambodia):
• Royal University of Law and Economics
• Royal University of Phnom Penh
Implementing Partners (China):
• Fudan University
• Peking University
Implementing Partner (Chinese Taipei):
• National Taiwan University
Implementing Partner (Hong Kong SAR, China):
• The Chinese University of Hong Kong
Implementing Partners (India):
• Indian Institute of Technology Bombay
• Indian Institute of Technology Madras
Implementing Partners (Indonesia):
• Gadjah Mada University
• Institute of Technology Bandung
Implementing Partner (Japan):
• Waseda University
Implementing Partner ( Laos PDR):
• National University of Laos
Implementing Partners (Malaysia):
• University of Malaya
• Universiti Sains Malaysia
Implementing Partner (Myanmar):
• University of Yangon
Implementing Partners (Philippines):
• Ateneo de Manila University
• De La Salle University
Implementing Partners (South Korea):
• Korea University
• Seoul National University
Implementing Partner (Thailand):
• Chulalongkorn University
Implementing Partner (Viet Nam):
• Vietnam National University - Ho Chi Minh City

Temasek Foundation International Leadership Enrichment and Regional Networking (LEaRN) Programme 2019 @ National University of Singapore
Main Partner:
• National University of Singapore
Implementing Partner (Brunei Darussalam):
• University of Brunei Darussalam
Implementing Partners (Cambodia):
• Royal University of Law and Economics
• Royal University of Phnom Penh
Implementing Partners (China):
• Chongqing University
• Fudan University
• Nanjing University
• Peking University
• Shanghai University of Finance and Economics
• Sichuan University
• Southeast University
• SUTD-MIT International Design Centre
Implementing Partner (Indonesia):
• Gadjah Mada University
Implementing Partner (Japan):
• Waseda University
Implementing Partner ( Laos PDR):
• National University of Laos
Implementing Partners (Malaysia):
• University of Malaya
• Universiti Sains Malaysia
Implementing Partner (Myanmar):
• University of Yangon
Implementing Partners (Philippines):
• Ateneo de Manila University
• De La Salle University
Implementing Partners (South Korea):
• Korea University
• Seoul National University
Implementing Partner (Thailand):
• Chulalongkorn University
Implementing Partner (Viet Nam):
• Vietnam National University - Ho Chi Minh City

Temasek Foundation International STEP Brain Camp 2019
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Temasek Foundation International STEP Sociovation Forum 2019
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Temasek Foundation International STEP Southeast Asia Youth Sports Leaders Camp 2019
Main Partner:
• National University of Singapore

Temasek Foundation International STEP Technology Camp 2018
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Temasek Foundation International STEP Youth Technology and Society Forum 2018
Main Partner:
• National University of Singapore

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Temasek Foundation International STEP Brain Camp 2019
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Temasek Foundation International STEP Southeast Asia Youth Sports Leaders Camp 2019
Main Partner:
• National University of Singapore

Temasek Foundation International STEP Technology Camp 2018
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• National University of Singapore, Faculty of Engineering, Department of Electrical & Computer Engineering
Temasek Foundation International STEP Youth Technology and Society Forum 2018
Main Partner:
• National University of Singapore

Youth Ecosperity Dialogue 2018
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)
Temasek Foundation International STEP Aviation Forum 2019
Main Partner:
• National University of Singapore, School of Continuing and Lifelong Education (SCALE)
Building Bridges Between Peoples

Temasek Foundation International Specialists’ Community Action and Leadership Exchange (SCALE) Programme 2018/19 @ Ngee Ann Polytechnic

Main Partner:
• Ngee Ann Polytechnic

Implementing Partner (Lao PDR):
• National University of Laos

Implementing Partner (Philippines):
• Negros Oriental State University

Implementing Partner (Thailand):
• Chiang Mai University

Implementing Partner (Viet Nam):
• Vietnam National University – Hanoi

Temasek Foundation International Specialists’ Community Action and Leadership Exchange (SCALE) Programme 2019 @ Nanyang Polytechnic

Main Partner:
• Nanyang Polytechnic

Implementing Partners (Thailand):
• Rajamangala University of Technology, Rattanakosin
• Kasettsart University

Implementing Partners (Viet Nam):
• Ton Duc Thang University
• Ho Chi Minh City University of Technology

Temasek Foundation International Specialists’ Community Action and Leadership Exchange (SCALE) Programme 2019 @ Republic Polytechnic

Main Partner:
• Republic Polytechnic

Implementing Partner (Viet Nam):
• University of Social Sciences & Humanities, Ho Chi Minh

Temasek Foundation International Leadership Enrichment and Regional Networking (LEaRN) Programme 2019 @ Singapore Management University

Main Partner:
• Singapore Management University

Implementing Partners (China):
• China University of Political Science & Law
• Renmin University
• Shanghai Jiao Tong University
• Southwestern University of Finance & Economics
• Tsinghua University
• Zhejiang University

Implementing Partner (Taiwan):
• National Taiwan University

Implementing Partner (Hong Kong SAR):
• Hong Kong University of Science & Technology

Implementing Partner (India):
• Jindal Global University

Implementing Partner (Japan):
• Keio University

Implementing Partner (Lao PDR):
• National University of Laos

Implementing Partner (Malaysia):
• National University of Malaysia
• University of Malaya

Implementing Partner (Myanmar):
• University of Yangon

Implementing Partners (Philippines):
• Ateneo de Manila University
• University of the Philippines, Diliman

Implementing Partner (South Korea):
• Hankuk University of Foreign Studies

Implementing Partner (Thailand):
• Burapha University International College

Implementing Partners (Viet Nam):
• Ho Chi Minh City University of Technology
• Vietnam National University, Hanoi
• Vietnam National University, University of Social Sciences and Humanities

Temasek Foundation International Leadership Enrichment and Regional Networking (LEaRN) Programme 2019 @ Singapore Polytechnic

Main Partner:
• Singapore Polytechnic

Implementing Partner (Indonesia):
• Universitas Airlangga
• Universitas Gadjah Mada

Implementing Partner (Philippines):
• Isabela State University

Implementing Partner (Thailand):
• Chulalongkorn University

Implementing Partners (Viet Nam):
• Ho Chi Minh City College of Economics

Temasek Foundation International Leadership Enrichment and Regional Networking (LEaRN) Programme 2019 @ Republic Polytechnic

Main Partner:
• Republic Polytechnic

Implementing Partner (China):
• China University of Political Science & Law

Implementing Partners (Indonesia):
• Universitas Airlangga
• Universitas Gadjah Mada

Implementing Partners (Taiwan):
• National Taiwan University

Implementing Partner (Viet Nam):
• Vietnam National University, University of Social Sciences and Humanities, Ho Chi Minh
**Building Bridges Between Peoples**

**TEMASEK FOUNDATION ASIA LEADERS CONNECT 2018**

**Supporting Partners (Bhutan):**
- Ministry of Health
- Ministry of Works and Human Settlement
- National Land Commission
- Royal Civil Service Commission

**Supporting Partners (Cambodia):**
- National University of Management
- Universitas Muhammadiyah Malang

**Supporting Partner (Myanmar):**
- University of Computer Sciences, Mandalay

**Supporting Partner (Philippines):**
- Batangas State University

**Supporting Partners (Viet Nam):**
- Central Committee of Personnel and Organization

**Supporting Partners (Thailand):**
- Chulalongkorn University
- Ministry of Education
- Ministry of Public Health

**Supporting Partner (Viet Nam):**
- Hanoi University of Science and Technology

**ASIA JOURNALISM FELLOWSHIP 2018**

**Main Partner:**
- Lee Kuan Yew School of Public Policy, Institute of Policy Studies, National University of Singapore

**Supporting Partner (Bangladesh):**
- Dhaka Tribune

**Supporting Partners (China):**
- Nanjing Daily
- The Paper

**Supporting Partner (Chinese Taipei):**
- Business Weekly magazine

**Supporting Partner (India):**
- The Economic Times

**Supporting Partners (Indonesia):**
- Antara News Agency
- CNN Indonesia

**Supporting Partner (Malaysia):**
- Sin Chew Daily News

**Supporting Partner (Mongolia):**
- Mongolian Economy Magazine

**Supporting Partner (Pakistan):**
- Tele-Visual Infolink

**Supporting Partner (Philippines):**
- Bombo Radyo Philippines-Cebu

**Supporting Partner (Singapore):**
- The Straits Times

**Supporting Partner (Sri Lanka):**
- Daily News

**Supporting Partner (Viet Nam):**
- Viet Nam News

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**Temasek Foundation International Specialists’ Community Action and Leadership Exchange (SCALE) Programme 2019 @ Temasek Polytechnic**

**Main Partner:**
- Temasek Polytechnic

**Implementing Partner (Indonesia):**
- Institute of Technology Bandung

**Implementing Partner (Lao PDR):**
- University of Health Sciences

**Implementing Partner (Viet Nam):**
- Hanoi University of Science and Technology
Building Institutions of Excellence

URBAN MANAGEMENT

Temasek Foundation International - Singapore Cooperation Enterprise Urban Management (Water Recycling and Reuse) Programme in India

Main Partners:
- Singapore Cooperation Enterprise
- National Institution for Transforming India (NITI Aayog)

Implementing Partners (India):
- Atal Mission for Rejuvenation and Urban Transformation - Directorate of Municipal Administration
- Bangalore Water Supply and Sewerage Board
- Bhatpara Municipality
- Bilaspur Municipal Corporation
- Chennai Metropolitan Water Supply and Sewerage Board
- Coimbatore City Municipal Corporation
- Delhi Jal Board
- Erode City Municipal Corporation
- Ghaziabad Municipal Corporation
- Government of Maharashra
- Government of Meghalaya
- Kolhapur Municipal Corporation
- Konkur Municipal Corporation
- Karnataka Urban Infrastructure Development and Finance Corporation
- Karnataka Urban Water Supply and Drainage Board
- Kolkata Metropolitan Development Authority
- Kolkata Municipal Corporation
- Local Administration Department
- Meerut Municipal Corporation
- Ministry of Housing and Urban Affairs
- Ministry of Skill Development & Entrepreneurship
- Mudura Corporation
- Municipal Administration and Urban Development Department
- Municipal Corporation Ambikapur
- Municipal Corporation Jalandhar
- Municipal Corporation Patala
- Municipal Engineer Directorate
- Nagpur Municipal Corporation
- Public Health Engineering Department, Monitoring Cell Shillong
- Public Health Engineering, Meghalaya
- Public Works Department, Panchayeth
- Punjab Water Supply & Sewerage Board
- Regional Centre for Urban and Environmental Studies, Lucknow
- Shillong City Corporation
- State Urban Development Agency
- Tiruchirapalli City Municipal Corporation
- Tirunelveli City Municipal Corporation
- Tiruppur City Municipal Corporation
- Urban Water Management & Governance
- Uttar Pradesh Jal Nigam

Temasek Foundation International Leaders in Urban Governance Programme (TFIUGP)

Main Partner:
- Centre for Liveable Cities

Implementing Partner (Cambodia):
- Battambang Provincial Administration

Implementing Partners (Indonesia):
- Bandar Aceh Government
- Economic and Natural Resources Division, Bandar Aceh
- Development Program and Information System Subdivision, Bandar Aceh
- Trengganu Regency

Implementing Partners (Lao PDR):
- Luang Prabang City Administrative Office
- Souphanouvong University Faculty of Architecture
- Urban Development and Administration Authority, Luang Prabang

Implementing Partner (Malaysia):
- Urbanicity, Kuala Lumpur

Implementing Partners (Mongolia):
- Investment Development of Ulaanbaatar City
- Urban Development and Master Planning Agency of Capital City, Ulaanbaatar

Implementing Partner (Nepal):
- Budhanilkantha Municipality

Implementing Partner (Pakistan):
- Metropolitan Corporation Islamabad

Implementing Partners (Philippines):
- Municipal Government of Dinalupihan, Bataan
- Municipal Planning & Development, Municipal Planning & Development Office, Dinalupihan City

Implementing Partners (Viet Nam):
- Hoi Phong Department of Foreign Affairs
- Hoi Phong Department of Transportation
- Hoi Phong People’s Committee
- Hoi Phong Planning Institute

PUBLIC ADMINISTRATION

Temasek Foundation International - National University of Singapore (Institute of Systems Science) Public Administration Programme in Bangladesh

Main Partner:
- eGovernment Leadership Centre (eGL), Institute of Systems Science, National University of Singapore

Implementing Partner:
- Access to Information (a2i), Information Communication Technology (ICT) Division, Ministry of Posts, Telecommunications & Information Technology, Bangladesh

Temasek Foundation International - Singapore Polytechnic Public Administration (Public Service Framework) Programme in Bhutan

Main Partners:
- Singapore Polytechnic

Implementing Partners:
- Ministry of Agriculture and Forestry
- Ministry of Education
- Ministry of Finance
- Ministry of Health
- Ministry of Home and Cultural Affairs
- Ministry of Labour and Human Resources
- Ministry of Works and Human Settlement
- Royal Civil Service Commission

Temasek Foundation International - Singapore Cooperation Enterprise Public Administration (Info-Comm Technology) Programme in Cambodia

Main Partners:
- Ministry of Posts and Telecommunications, Cambodia
- Singapore Cooperation Enterprise

Implementing Partners:
- Cambodia Post
- Department of Medio and Communication
- General Department of Customs and Excise
- General Department of Identification
- General Department of Taxation
- Ministry of Agriculture and Fishery
- Ministry of Civil Service
- Ministry of Commerce
- Ministry of Culture and Fine Arts
- Ministry of Economy and Finance
- Ministry of Education, Youth and Sports
- Ministry of Environment
- Ministry of Foreign Affairs and International Cooperation
- Ministry of Industry and Handicraft
- Ministry of Information
- Ministry of Interior
- Ministry of Justice
- Ministry of Labor and Vocational Training
- Ministry of Land Management, Urban Planning & Construction
- Ministry of Mines and Energy
- Ministry of National Assembly-Senate Relations and Inspection
- Ministry of National Defense
- Ministry of Planning
- Ministry of Public Works and Transport
- Ministry of Rural Development
- Ministry of Social Affairs, Veterans and Youth Rehabilitation
Implementing Partners:
- Jakarta Capital City Government
- Badan Perencanaan Pembangunan Daerah (Bappeda) DKI Jakarta

Temasek Foundation International - Singapore Cooperation Enterprise Public Administration (Public-Private Partnership) Programme in the Philippines

Main Partner:
- Singapore Cooperation Enterprise

Implementing Partner:
- Department of Health Philippines

Temasek Foundation International - Singapore Cooperation Enterprise Public Administration (Trade and Negotiation) Programme in Sri Lanka

Main Partners:
- Singapore Cooperation Enterprise
- Sri Lanka Export Development Board

Implementing Partners:
- Board of Investment of Sri Lanka
- Coordinating Secretariat for Science, Technology and Innovation
- Ministry of Development Strategies and International Trade
- Ministry of Science & Technology

Temasek Foundation International - Nongnuy Technological University (College of Humanities, Arts, & Social Sciences) Public Administration Programme in Thailand

Main Partners:
- King Prajadhipok's Institute, Thailand
- Nongnuy Technological University (College of Humanities, Arts, & Social Sciences), Singapore

Implementing Partners:
- Army Medical Department, Royal Thai Army
- Banrai Municipality Administrative Organisation
- Bokru Subdistrict Administrative Organisation
- Bueng Yitho Town Municipality
- Burapha University
- Buriram Town Municipality
- Chaiyaphum Municipality
- Chaiyaphum Town Municipality
- Chiang Mai University
- Chulalongkorn University
- Don Chap Subdistrict Administrative Organisation
- Department of Health Service Support, Ministry of Public Health
- Development Department, Metropolitan Electricity Authority
- Electricity Generating Authority of Thailand
- Hatthasornan Subdistrict Municipality
- Huai Hin Municipality Administrative Organisation
- Kalasin Town Municipality
- Kamphongphakthun Subdistrict Municipality
- Kasichaiy Municipality Administrative Organisation
- Khlong Samen Wittayassorn School
- Khon Kaen University
- Koh Chang Municipality
- Lao Bao Subdistrict Administrative Organisation
- Laosawai Subdistrict Administrative Organisation
- Lampang Municipality Administrative Organisation
- Lampang Provincial Administrative Organisation
- Lampang Town Municipality
- Land Development Department
- Legal Execution Department
- Loei Subdistrict Municipality Administrative Organisation
- Mae Sai City Division Administrative Organisation
- Mahachulalongkornrajavidyalaya University
- Mahamakut Buddhist University
- Mass Rapid Transit Authority of Thailand
- Ministry of Finance and its state-owned enterprise
- Ministry of Justice
- Ministry of Science and Technology
- Ministry Of Agriculture and Cooperative Function, Provincial Electricity Authority
- Ministry Of Women's Affairs
- National Legislative Assembly of Thailand
- Paknam Subdistrict Administrative Organisation
- Phnom Penh Capital Hall
- Planning and Power System Development
- Police Reform Commission
- Phra Pradaeng Subdistrict Administrative Organisation
- Phra Pradaeng District Administrative Organisation
- Phra Pradaeng Subdistrict Administrative Organisation
- Phra Pradaeng District Administrative Organisation
- PTT Public Company Limited
- Rayong District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
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- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
- Ratchaburi District Administrative Organisation
Building Institutions of Excellence

- Royal Thai Police
- Sonam Songphram Town Municipality
- Srinakarinwirot University
- Suratthani Provincial Administrative Organisation
- Topomok Subdistrict Administrative Organisation
- Thaklong Municipality Administrative Organisation
- Thadako Subdistrict Municipality Administrative Organisation
- The Bangkok Metropolitan Council
- The Federation of Thai Industries
- The Office of the Attorney General
- The Secretariat of the House of Representatives
- The Standing Committee on Economics, Monetary Affairs and Finance, The National Legislative Assembly
- Thungsong Town Municipality Administrative Organisation
- Tungluang Municipality Administrative Organisation
- Wat Chaloem Prakiat School
- Yala City Municipality Administrative Organisation

Temasek Foundation International Series on Trade & Negotiations

Main Partner:
- Nanyang Technological University - S. Rajaratnam School of International Studies

ASEAN Financial Regulators’ Executive Programme, Supported by Temasek Foundation International and National University of Singapore, Lee Kuan Yew School of Public Policy

Main Partners:
- Monetary Authority of Singapore
- National University of Singapore (Lee Kuan Yew School of Public Policy)

Implementing Partners (Brunei):
- Autoriti Monetari Brunei Darussalam

Implementing Partners (Cambodia):
- Ministry of Economy and Finance
- National Bank of Cambodia
- Securities and Exchange Commission of Cambodia

Implementing Partners (China):
- China Banking and Insurance Regulatory Commission
- People’s Bank of China

Implementing Partners (Indonesia):
- Bank Indonesia

Implementing Partners (Lao PDR):
- Bank of Lao PDR

Implementing Partners (Malaysia):
- Bank Negara Malaysia
- Securities Commission Malaysia

Implementing Partners (Myanmar):
- Central Bank of Myanmar
- Ministry of Planning and Finance

Implementing Partners (Philippines):
- Bangko Sentral ng Pípinas
- Securities and Exchange Commission

Implementing Partners (Thailand):
- Bank of Thailand
- Office of Insurance Commission, Thailand
- Office of Securities and Exchange Commission, Thailand

Implementing Partners (Viet Nam):
- Ministry of Finance
- State Bank of Vietnam

Temasek Foundation International Governance and Public Administration Programme 2018

Main Partner:
- Civil Service College

Implementing Partners (Brunei):
- Cabinet Secretariat
- Gross National Happiness Commission
- Ministry of Finance
- Royal Civil Service Commission

Implementing Partner (Cambodia):
- Ministry of Civil Service

Implementing Partner (Indonesia):
- Ministry of State Secretariat

Implementing Partner (Lao PDR):
- Ministry of Home Affairs

Implementing Partner (Malaysia):
- Penang Institute

Implementing Partner (Myanmar):
- Union Civil Service Board

Implementing Partner (Philippines):
- Bureau of the Treasury

Implementing Partner (Sri Lanka):
- Dehiwala Mount Lavinia Municipal Council

Implementing Partner (Thailand):
- Secretariat of the Prime Minister

Implementing Partner (Viet Nam):
- Ho Chi Minh City Institute for Development Studies
Rebuilding Lives

Temasek Foundation International - Singapore Cooperation Enterprise Fire Prevention and Land Restoration Programme in Indonesia

Main Partners:
• Province of Riau, Indonesia
• Center for International Forestry Research, Indonesia
• Commonwealth Scientific and Industrial Research Organisation, Australia
• Singapore Cooperation Enterprise

Implementing Partners:
• Asosiasi Digital Entrepreneur Indonesia
• Asosiasi Pengusahaan Hutan Indonesia
• Badan Penanggulangan Bencana Daerah, Kabupaten Bengkalis
• Badan Penelitian dan Pengembangan, Kabupaten Bengkalis
• Badan Perencanaan dan Pembangunan Daerah, Kabupaten Bengkalis
• Badan Permusyawaratan Desa, Desa Dompas
• Bengkalis Regency Government
• Bina Cinta Alam, Kabupaten Siak
• Center for Disaster Studies, University of Riau
• Dewan Perwakilan Rakyat Daerah
• Dinas Lingkungan Hidup, Kabupaten Bengkalis
• Dinas Pemberdayaan Masyarakat dan Desa, Kabupaten Bengkalis
• Dinas Pertanian, Kabupaten Bengkalis
• Dompas Village Office
• Hidup, Kabupaten Bengkalis
• Jaringan Masyarakat Gambut Riau
• Lambaga Pemberdayaan Masyarakat Desa, Desa Dompas
• Lingkar Hijau Bengkalis
• Masyarakat Peduli Api, Desa Dompas
• Perlindungan Masyarakat (Linmas), Kabupaten Bengkalis
• Peatland Restoration Agency, Republic of Indonesia
• Pusat Studi Bencana Universitas Riau
• Pertanian, Kabupaten Bengkalis
• Unit Pelaksana Teknis Pengelolaan Sampah, Dinas Lingkungan
• Unit Pelaksana Teknis Bimbingan dan Pemantauan Pertanian, Dinas Pertanian
• Universitas Gadjah Mada
• World Wildlife Fund Indonesia

Financial Statements

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**FY2018/2019 Management Analysis**

**At a Glance**
Established in May 2007 by Temasek and originally called Temasek Foundation, Temasek Foundation International manages three endowments, where the aggregate annual amounts available for use are approved for use by Temasek Trust:

- a main endowment for programme grants;
- a STEP endowment to build youth leadership and connections; and
- an endowment for the operating expenses of the foundation.

Outreach to communities across Asia was achieved through a steady level of programmes and high level of co-funding from host community partners.

**Summary of Grants Committed for Financial Year (FY) 2018/2019:**

- Main endowment: S$19.7 million towards 41 programmes
- STEP endowment: S$3 million towards 12 programmes

**Cumulative total (Main and STEP endowment) across all years:**
- S$216 million in grants towards 447 programmes

**During the course of implementation, some programmes had to be modified and funding revised accordingly. Also, a very small number of programmes had to be discontinued, mainly at the request of the host communities. Consequently, the committed amounts for each financial year published in the annual reports will be updated to reflect these adjustments.**

**TABLE 1: PROGRAMME FUNDING COMMITMENT (UPDATED)**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>S$ Amount committed to Programmes</td>
<td>S$14.3 m</td>
<td>S$15.4 m</td>
<td>S$16.0 m</td>
<td>S$17.9 m</td>
<td>S$18.6 m</td>
<td>S$19.0 m</td>
</tr>
<tr>
<td>Number of Programmes</td>
<td>14</td>
<td>32</td>
<td>33</td>
<td>26</td>
<td>32</td>
<td>40</td>
</tr>
</tbody>
</table>

**During the course of implementation, some programmes had to be modified and funding revised accordingly. Also, a very small number of programmes had to be discontinued, mainly at the request of the host communities. Consequently, the committed amounts for each financial year published in the annual reports will be updated to reflect these adjustments.**

**TABLE 2: TOTAL ANNUAL OPERATING EXPENSES (UPDATED)**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>S$ Total Operating Expenses</td>
<td>S$1.88 m</td>
<td>S$2.29 m</td>
<td>S$2.43 m</td>
<td>S$2.69 m</td>
<td>S$3.08 m</td>
<td>S$3.46 m</td>
</tr>
</tbody>
</table>

**Financial Management**
To minimise the financial risks associated with programme funding, the foundation practises the following:
- disburse committed funds only in tranches to partner organisations according to a specified schedule; and
- disburse committed funds subject to the progress of implementation of the programmes and milestones and targets achieved.

**Disbursements for FY 2018/2019:**
- Total disbursed: S$16,502,892
  (Main endowment: S$15,654,039; STEP endowment: S$1,848,853)

**Concluded Programmes:**
- Total (across all years): 338 out of a total of 447 programmes (Main endowment: 334 out of 435; STEP endowment: 4 out of 12)

**Increase in operating expenses due to team build up to develop and manage the programmes under the new endowment.**

For FY 2018/2019, the "expense-to-grants" ratio of Temasek Foundation’s annual operating expenses (including depreciation) to annual committed programme grants was 14.41%. Given the high level of engagement with the host communities, intensive programme development, management and review efforts, and the significant level of host community co-funding in the programmes, this "expense-to-grants" ratio compares favourably with international norms.
Directors’ Statement for the financial year ended 31 March 2019

The directors of Temasek Foundation International CLG Limited (the “Foundation”) present their statement to the members together with the audited financial statements of the Foundation for the financial year ended 31 March 2019.

Opinion of the directors
In the opinion of the directors:

a. the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Foundation as at 31 March 2019 and the financial performance, changes in funds and cash flows of the Foundation for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and

b. at the date of this statement, there are reasonable grounds to believe that the Foundation will be able to pay its debts as and when they fall due.

Names of directors
The directors of the Foundation in office at the date of this statement are:

• Goh Geok Khim (Chairman)
• Jennie Chua Kheng Ying (Deputy Chairman)
• Tony Tan Caktiong
• Khoo Boon Hui
• Tan Sri Fazah Binti Mohd Tahir
• Goh Yong Siang
• Benedict Cheong Thiam Beng (Chief Executive)

Directors’ interest in shares or debentures
As the Foundation is a company limited by guarantee and has no share capital, no director who held office at the end of the financial year had interests in the capital of the Foundation either at the beginning or at the end of the financial year.

Share options
As the Foundation is a company limited by guarantee and has no share capital, there are no share options or unissued shares under option.

Independent auditor
The independent auditor, Foo Kon Tan LLP, Chartered Accountants, has expressed its willingness to accept re-appointment.

On behalf of the Directors

GOH GEOK KHIM
Chairman

BENEDICT CHEONG THIAM BENG
Director And Chief Executive

Statement of Financial Activities for the financial year ended 31 March 2019

<table>
<thead>
<tr>
<th>Year ended</th>
<th>Year ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>31 March 2019</td>
<td>31 March 2018</td>
</tr>
<tr>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>INCOMING RESOURCES</strong></td>
<td></td>
</tr>
<tr>
<td>Programme grants</td>
<td>16,502,892</td>
</tr>
<tr>
<td>Operating grants</td>
<td>3,239,985</td>
</tr>
<tr>
<td>Capital grants</td>
<td>30,214</td>
</tr>
<tr>
<td>Other income</td>
<td>296,078</td>
</tr>
<tr>
<td><strong>Total incoming resources</strong></td>
<td>20,069,169</td>
</tr>
<tr>
<td><strong>RESOURCES EXPENDED</strong></td>
<td></td>
</tr>
<tr>
<td>Programme expenses</td>
<td>16,502,892</td>
</tr>
<tr>
<td>Depreciation of plant and equipment</td>
<td>10,552</td>
</tr>
<tr>
<td>Amortisation of intangible asset</td>
<td>59,712</td>
</tr>
<tr>
<td>Employee benefit costs</td>
<td>2,652,054</td>
</tr>
<tr>
<td>General and administrative expenses</td>
<td>202,135</td>
</tr>
<tr>
<td>Professional fees</td>
<td>72,862</td>
</tr>
<tr>
<td>Telecommunication and IT support charges</td>
<td>86,870</td>
</tr>
<tr>
<td>Rental, utilities and office maintenance</td>
<td>319,841</td>
</tr>
<tr>
<td>Travelling and transport</td>
<td>202,301</td>
</tr>
<tr>
<td><strong>Total resources expended</strong></td>
<td>20,069,169</td>
</tr>
<tr>
<td><strong>Net incoming resources</strong></td>
<td>-</td>
</tr>
</tbody>
</table>
Statement of Financial Position
as at 31 March 2019

### ASSETS

#### Non-current
- Intangible asset: $31,423
- Plant and equipment: $31,423

#### Current
- Account receivables: $1,277,909
- Prepayments: $24,622
- Cash and bank balances: $6,541,510

**Total assets:** $7,875,464

### ACCUMULATED FUNDS

**Funds:** $4,036,133

### LIABILITIES

#### Current
- Account payables: $3,839,331

**Total funds and liabilities:** $7,875,464

---

Statement of Changes in Funds
for the financial year ended 31 March 2019

### PROGRAMME FUNDS

<table>
<thead>
<tr>
<th></th>
<th>31 March 2019</th>
<th>31 March 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Funds to non-IPC</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>entities</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>515,273</td>
<td>-</td>
</tr>
<tr>
<td><strong>Funds to IPC</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>entities (STEP)*</td>
<td>50,394</td>
<td>(49,872)</td>
</tr>
<tr>
<td></td>
<td>515,795</td>
<td>2,154,412</td>
</tr>
<tr>
<td>(Others)</td>
<td></td>
<td>83,995</td>
</tr>
<tr>
<td></td>
<td>559,187</td>
<td>2,154,412</td>
</tr>
<tr>
<td>for internal</td>
<td></td>
<td>83,995</td>
</tr>
<tr>
<td>programmes</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td>515,795</td>
<td>2,154,412</td>
</tr>
<tr>
<td><strong>Operating funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>515,795</td>
<td>2,154,412</td>
</tr>
<tr>
<td><strong>Capital funds</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>515,795</td>
<td>2,154,412</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>515,795</td>
<td>2,154,412</td>
</tr>
</tbody>
</table>

**Balance at 1 April 2017**

|                     | 515,273       | -             |
| Grants received     | 14,663,009    | -             |
|                     | (14,561,505)  | -             |
| Grants recognised as incoming resources | 2,461,289 | (2,461,289) |
| Transfer            | (118,739)     | -             |
| **Balance at 31 March 2018** | 498,038 | - |
| Grants received     | 12,818,812    | 1,498,853     |
|                     | 2,163,603     | 555,066       |
|                     | 17,036,334    | 3,616,495     |
| Grants recognised as incoming resources | (12,285,082) | (13,486,853) |
|                     | (13,486,853)  | (2,163,603)   |
| (705,354)           | (16,502,892)  | (13,486,853)  |
| Transfer            | (150,288)     | -             |
| **Balance at 31 March 2019** | 881,480 | 150,000 |
| Grants received     | 150,000       | 50,391        |
|                     | 1,081,871     | 2,922,839     |
| Capital reserves     | 31,423        |               |
| **Total**           | 2,922,839     | 31,423        |

* Singapore Technologies Endowment Programme (STEP)
## Statement of Cash Flows
for the financial year ended 31 March 2019

<table>
<thead>
<tr>
<th></th>
<th>Year ended 31 March 2019</th>
<th>Year ended 31 March 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receipts from grants</td>
<td>20,652,830</td>
<td>20,682,808</td>
</tr>
<tr>
<td>Payments to programme partners, suppliers and employees</td>
<td>(18,785,681)</td>
<td>(20,386,069)</td>
</tr>
<tr>
<td>Net cash (used in)/generated from operating activities</td>
<td>1,867,149</td>
<td>296,739</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition of plant and equipment</td>
<td>(30,978)</td>
<td>(11,339)</td>
</tr>
<tr>
<td>Fixed deposits with a maturity of more than three months</td>
<td>1,946,468</td>
<td>(681,498)</td>
</tr>
<tr>
<td>Interest received</td>
<td>5,775</td>
<td>5,630</td>
</tr>
<tr>
<td>Net cash generated from/(used in) investing activities</td>
<td>1,921,265</td>
<td>(687,207)</td>
</tr>
<tr>
<td><strong>Net increase/(decrease) in cash and cash equivalents</strong></td>
<td>2,788,414</td>
<td>(390,468)</td>
</tr>
<tr>
<td>Cash and cash equivalents at beginning of year</td>
<td>2,361,267</td>
<td>2,751,735</td>
</tr>
<tr>
<td>Cash and cash equivalents at end of year</td>
<td>6,149,681</td>
<td>2,361,267</td>
</tr>
</tbody>
</table>

The cash and cash equivalents comprise:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank balances</td>
<td>6,149,681</td>
<td>2,361,267</td>
</tr>
<tr>
<td>Fixed deposits</td>
<td>391,829</td>
<td>2,338,297</td>
</tr>
<tr>
<td>Cash and bank balances</td>
<td>6,541,510</td>
<td>4,699,564</td>
</tr>
<tr>
<td>Less:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed deposits with a maturity of more than three months</td>
<td>-</td>
<td>(2,338,297)</td>
</tr>
<tr>
<td>Less:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>6,541,510</td>
<td>2,361,267</td>
</tr>
</tbody>
</table>
This year, we mark the next chapter in our journey of philanthropy.

Temasek Foundation Cares
Temasek Foundation Connects
Temasek Foundation Ecosperity
Temasek Foundation Innovates
Temasek Foundation International
Temasek Foundation Nurtures

are now collectively

**TEMASEK FOUNDATION**

to reflect our common purpose of doing good.

Temasek Foundation supports a diverse range of programmes that uplift lives and communities in Singapore and beyond. Temasek Foundation’s programmes, made possible through philanthropic endowments gifted by Temasek, strive towards achievement positive outcomes for individuals and communities now, and for generations to come.

Collectively, our programmes strengthen social resilience, foster international exchange and regional capabilities, and advance science and nature.

**Strengthening Social Resilience and Uplifting Lives**
We endeavour to build a more resilient, harmonious and inclusive society in Singapore. Our outcome-focused programmes help to enhance our social fabric by supporting individuals, strengthening families and uplifting communities. We pilot programmes and research as well as support programmes that promote culture, heritage and values to benefit current and future generations.

**Fostering International Exchange and Enhancing Regional Capabilities**
We connect people through programmes that promote dialogues, mutual understanding and a more inclusive worldview. Our programmes also advance capability and capacity in areas such as healthcare, education, public administration, urban management, and disaster response.

**Advancing Science and Nature for a Sustainable World**
We champion sustainability and support research and education in science, technology, engineering and mathematics, and solution-oriented development projects that contribute to improving liveability. These programmes strengthen research capabilities and promote cross-functional collaboration in areas such as climate change, wildlife conservation and the circular economy.

**Our Purpose and Mission**
To contribute to a bright future of hope and opportunities for people in a connected and prosperous Asia and beyond, by
- Building People through Education, Health Care and Research
- Building Bridges between Peoples
- Building Institutions of Excellence through Governance and Ethics, and
- Rebuilding Lives and Livelihoods affected by Natural Disasters

**Our Values**
MERIT.TIC
- Meritocracy
- Excellence
- Respect
- Integrity
- Teamwork
- Trust
- Community